## Not Impossible:

Integrating Ecological Considerations and Cultural Values into Decision-Making



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LEOPOLD LEADERSHIP PROGRAM
Stanford Woods Institute for the Environment



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# Acknowledgements



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- 2. CHAN'S lab, Josh Goldstein

#### CHAN'S = Connecting Human and Natural Systems











#### Ecosystem-Based Management, Spatial Planning



#### Ecosystem Services (ES) Categories

- I. Provisioning
- 2. Regulating
- 3. Supporting
- 4. Cultural

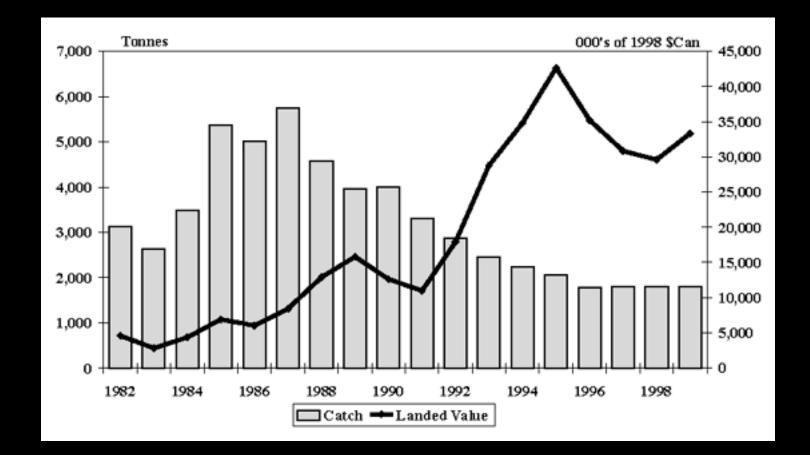








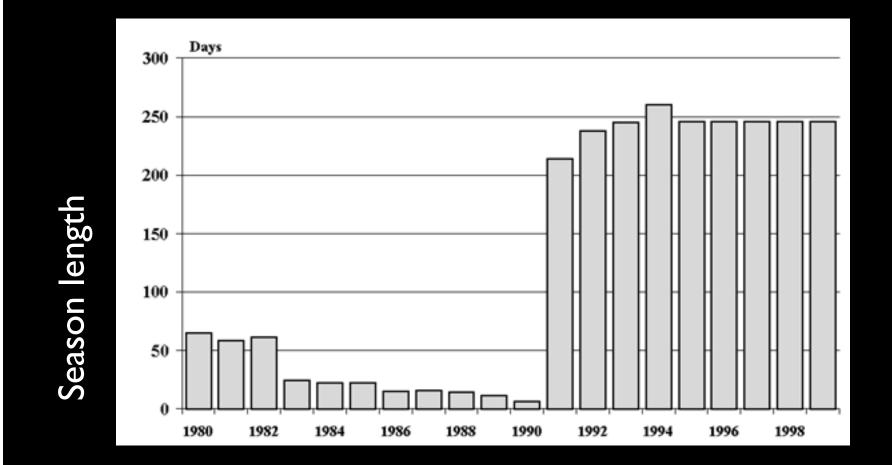
## ES in Fishery Management



Canadian halibut fishery, IVQs introduced 1991

Sporer, FAO

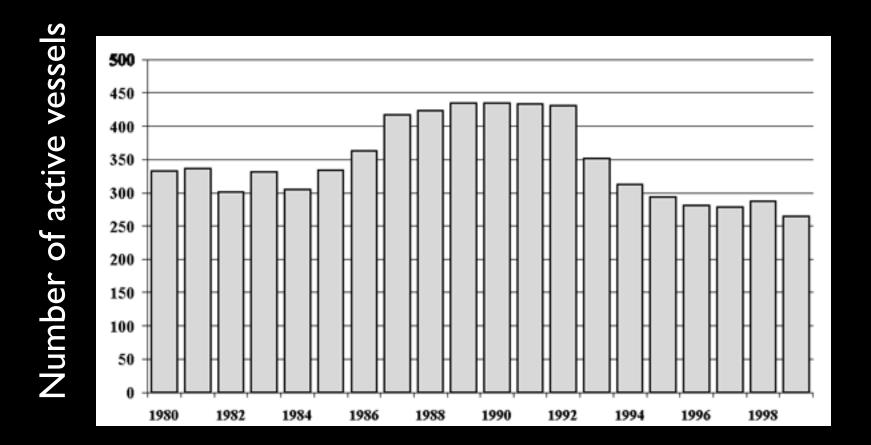
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## ES in Fishery Management



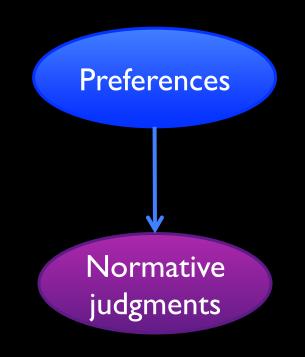
Obvious success, eh?

Sporer, FAO

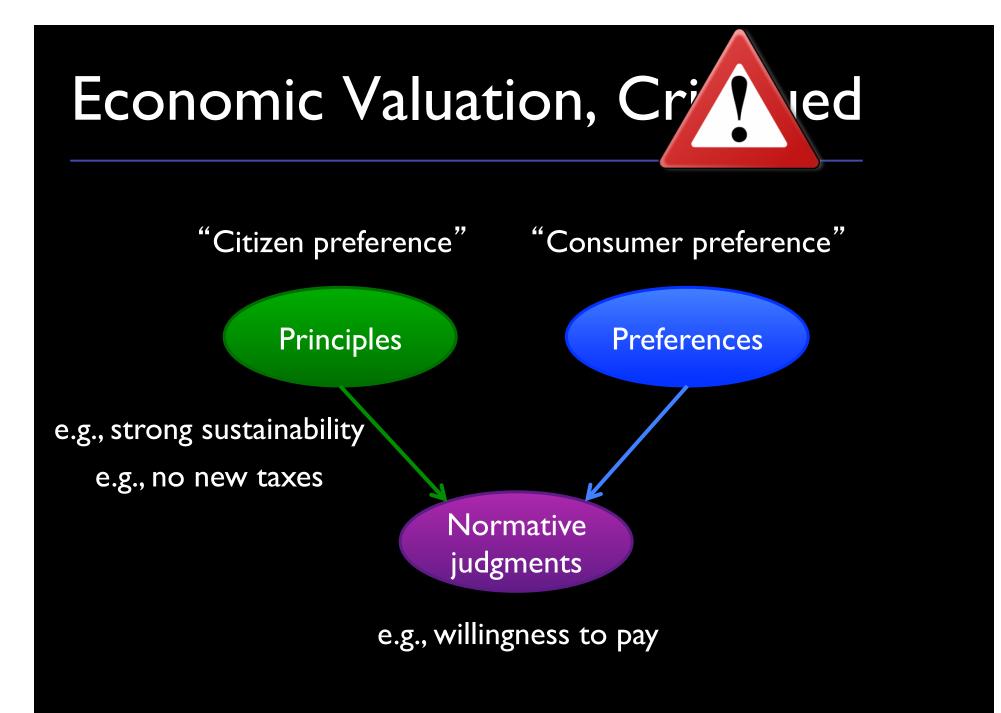
## Prevailing ES Assumptions

- We can identify what matters a priori
- Cultural and provisioning ES are independent
- Values are commensurate
- ES change is a function of ecological change

## Economic Valuation, Logic



e.g., willingness to pay



Sagoff 1998 Ecol Econ

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# ES = E\$ ?

#### The Economist

www.economist.com

APRIL 23RD-29TH 2005

Habemus Benedict XV

The China question

The stockmarket's April stumble PAGE 71 Republicans, Abe and Condi

LEXINGTON, PAGE 36

Rescuing environmentalism (and the planet)

Are we trading a walk-on part in a war for a lead role in a cage?

#### Aren't Intangibles Included Already?

#### They are, through politics, favouring the strong

Harper backs off from initiative that threatens opposition to B.C. pipeline



The outline of a traditional West Coast native's headdress, from a member opposing the Northern Gateway pipeline, casts a shadow on Enbridge chief executive Pat Daniel's presentation during a meeting earlier this year. **Photograph by:** Stuart Gradon, Calgary Herald

Vancouver Sun

#### Implication?

ES—rightly looked to for guidance re: ecological values is poorly equipped to account for socio-cultural values

## Purpose & Audience

- Inform EBM, MSP, PES, ICDPs—& other T&FLAs
  - Help decision-makers see the potential for ES research
  - Empower practitioners & stakeholders to communicate
  - Clarify for researchers how ES research can inform practice

## Cultural ES





#### 4. Cultural



Cultural ES (MA): "the nonmaterial benefits people obtain from ecosystems ...."



Everywhere and nowhere

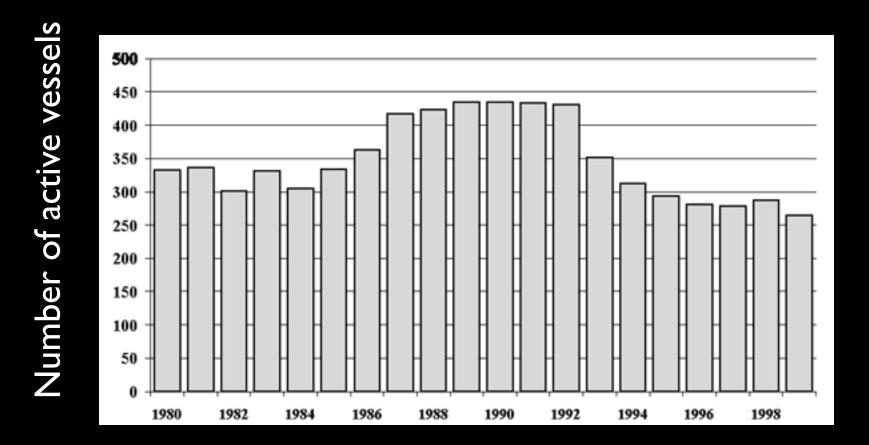
## Intangibles Can Be Everything

Culture is to humans as water is to fish. – Kitayama 2002, paraphrased

"[Intangibles are] where we really get at well-being" — Neil Hannahs

 $\rightarrow$  Ignoring cultural values can produce dire results

### Get Real, Revisited



Flip side: employment, ownership, empowerment, subsistence catch for fishers & communities, etc.

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# Method

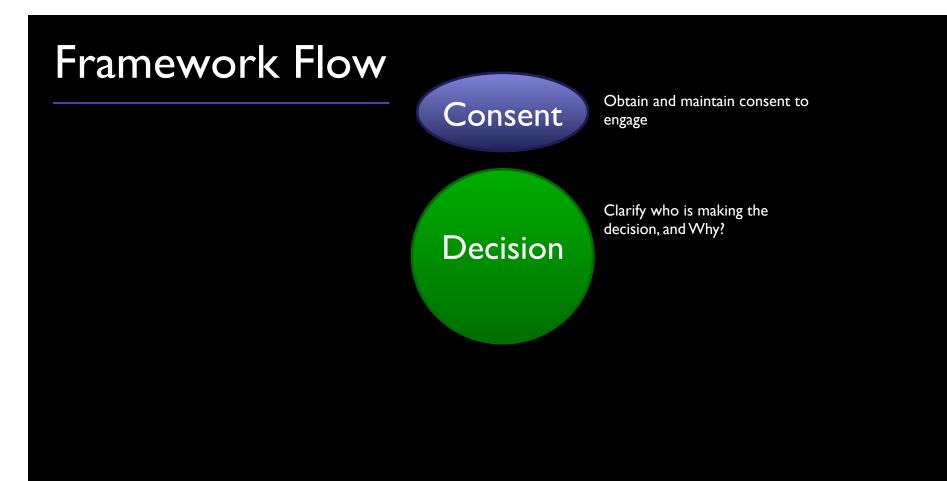
- I. Informed by our experiences & other work:
  - a. consider core challenges,
  - b. strategies to meet them, and
  - c. steps to employ strategies
- 2. Design methods for ES value elicitation
- 3. Pilot some of the methods
- 4. Reconsider framework

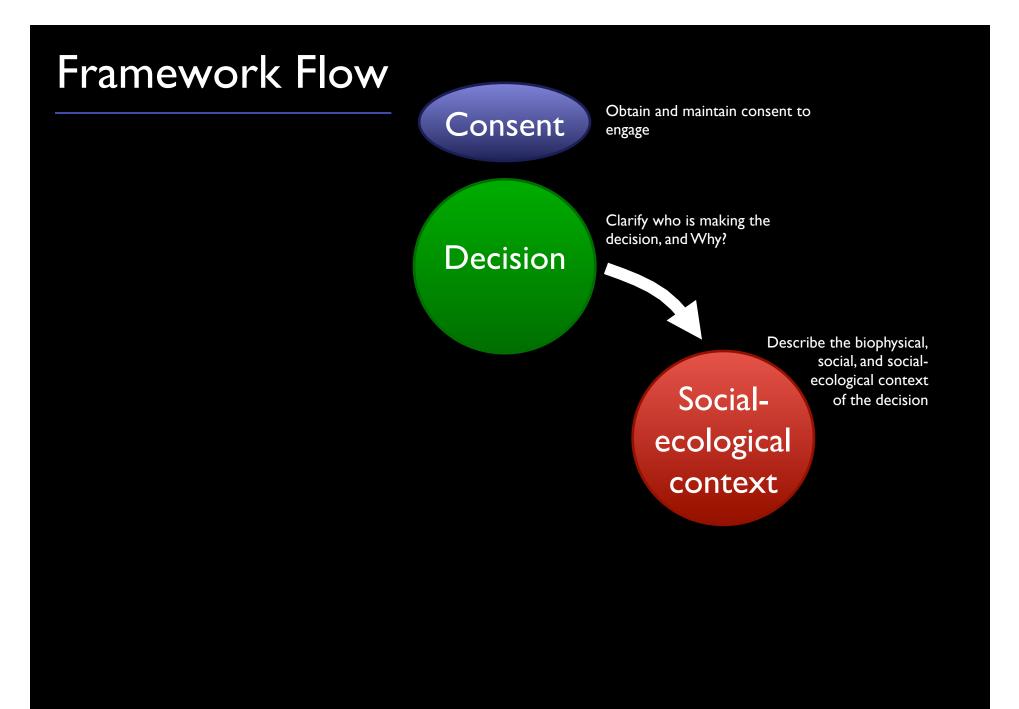


Consent

Obtain and maintain consent to engage

Chan et al., 2012 BioSci

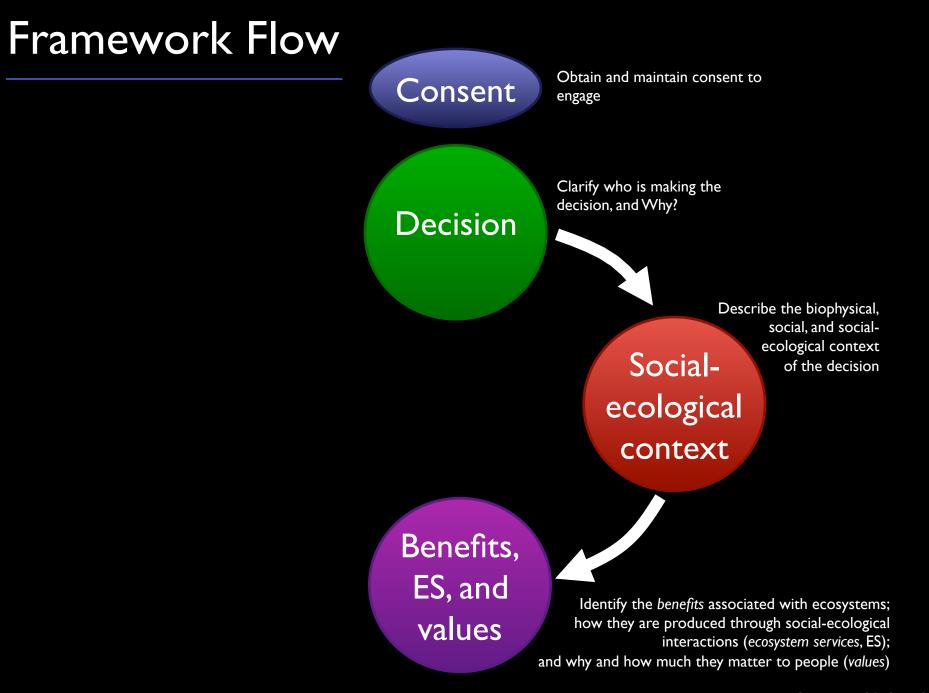




Chan et al., 2012 BioSci

# Strategies

Characteristics	Strategies for Addressing Challenges
Multiple causality	Characterize social, biophysical, and SES contexts
Interdependence	Employ (i) open-ended or semi-structured interviews; (ii) conceptual diagrams; (iii) valuation of 'bundles'



Chan et al., 2012 BioSci

## ES Research Status Quo

- Is reductionist: assumes that ES can be disaggregated
- Sees ES bundles as sets of ES that co-occur in space
- Assumes that priority ES can be identified a priori

But what if ES are critical but invisible and inseparable in people's minds? E.g., black bass

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#### Pilot Methods for ES/Value Identification

e.g., Place/Heritage Value: I'd like to talk with you now not just about marine ecosystems and how we use them, but also about some possible kinds of meaning or importance that might exist over and above uses that are economic or about specific resources.

Are there places on the coast that are especially important to you in the sense that they are places where you go to or visit—physically or even in your mind—simply because they are valuable to you? Can you describe why they are important?

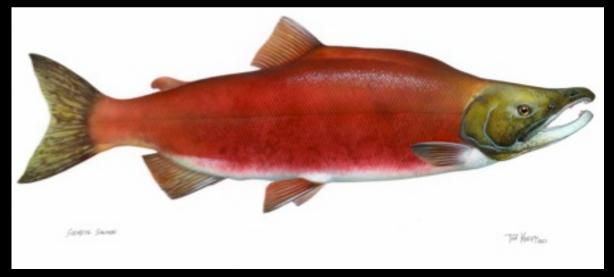
Are there places that remind you of past events that are important to you and your community?

Can you give me some flavor of what the experience of that place and/or your attachment to it feels like? Feel free to use stories about your experiences in these places if that helps. These can be things specific to you or your family or community. They can be recent or historical.

Satterfield et al., 2013; Klain et al., in prep; Gould et al., in prep.

#### **Ecosystem Services & Values**

children food caught spiritual act connection to place like a dance Other-oriented Provisioning, subsistence, material Outdoor recreation, activity Spiritual Sense of place Artistic, aesthetic



Klain 2010 MSc thesis

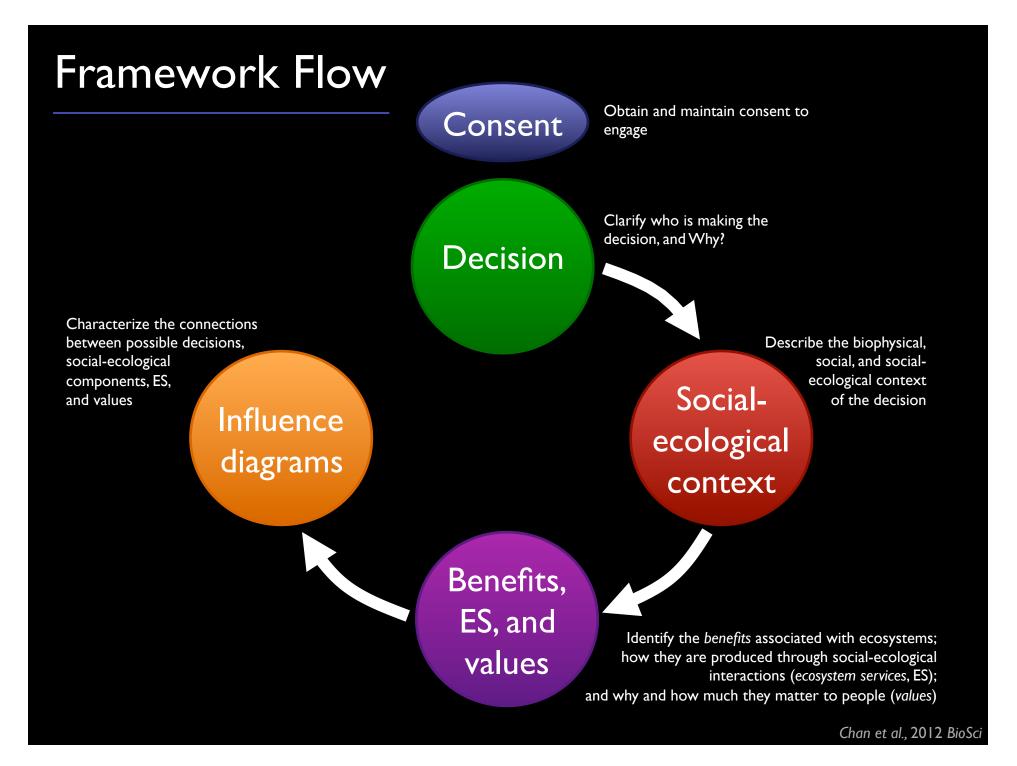
### Prevailing ES Assumptions

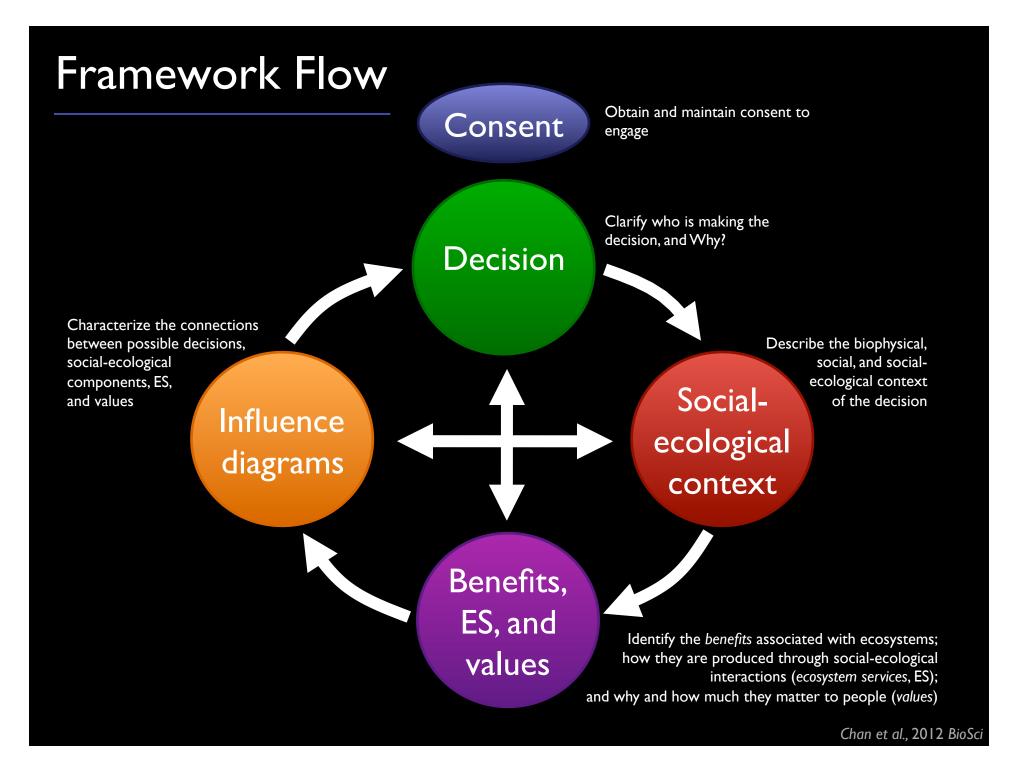
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## Strategies

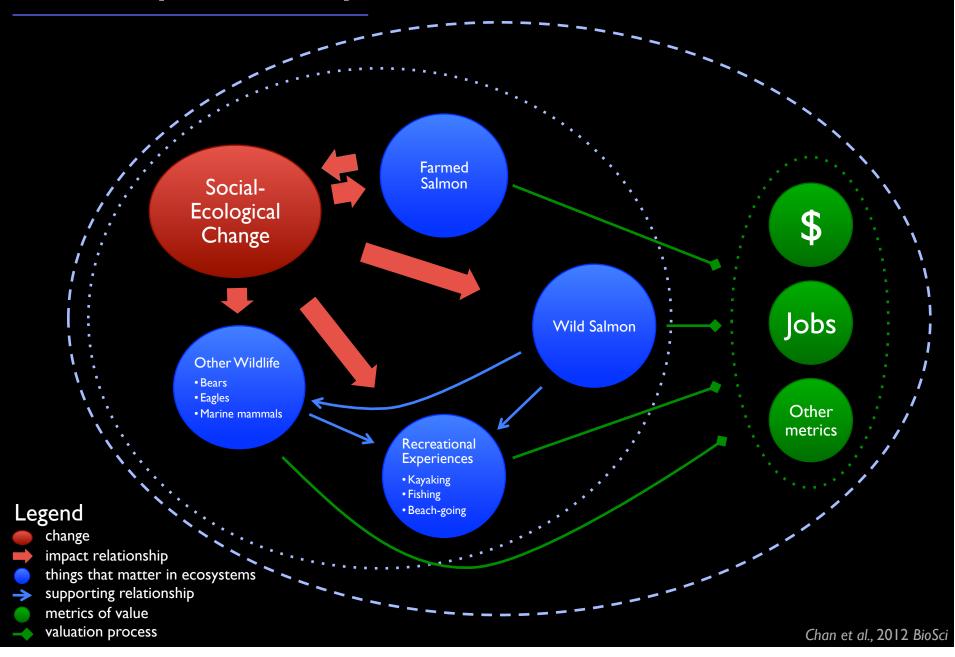
Strategies for Addressing Challenges **Characteristics** Multiple causality Characterize social, biophysical, and SES contexts Interdependence Employ (i) open-ended or semi-structured interviews; (ii) conceptual diagrams; (iii) valuation of 'bundles' Values re: distribution (i) Include stakeholders at various stages; (ii) perform scenario-based valuation; (iii) match valuation to values **Plural values** Employ a diversity of valuation approaches including influence diagrams, stories, visual and verbal summaries Employ deliberative approaches to determine tradeoffs Incommensurate values **Collective values** Include group valuation and deliberative DM forums Embedded in ~worldview (i) Avoid capitalist metaphors; (ii) ask people about benefits, not ecosystem processes Values defy \$ valuation Apply non-monetary valuation and DM forums

Chan et al., 2012 BioSci





#### Conceptual Map



#### Discussion

- All four prevailing assumptions are false
- Intangibles often drive success or failure of management
- Framework to improve research for DM, in 5 ways
- When resources for research are limited ...
- Key conditions:
  - Engaged interdisciplinary research team, application-oriented
  - Decision-makers/practitioners with resources for partnerships, longterm planning/campaign horizon, insulation from political pressures
  - Research/practice collaboration
- Budding e.g.: Vancouver Island, Puget Sound, Hawai'i
- Not easy, but not a quagmire

## Conclusions

- Appropriate valuation requires diverse metrics
- ... may mean participatory DM
- Ecologists' role is to assess changes in endpoints
- Let's ensure they can't say they didn't know
- Can ES research improve DM? Absolutely! With ...

# Questions?

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